



Wartime and JTF IG

Wartime and JTF IG



The IG's Role in Multi-Domain Operations



Wartime and JTF IG

Instructor Information

MAJ Jennifer L. Siegert
Room 2107

jennifer.l.siegert.mil@army.mil

Office: (703) 805-3898

Cell: (480) 294-9557

DSN: 655-3898





References

Wartime and JTF IG

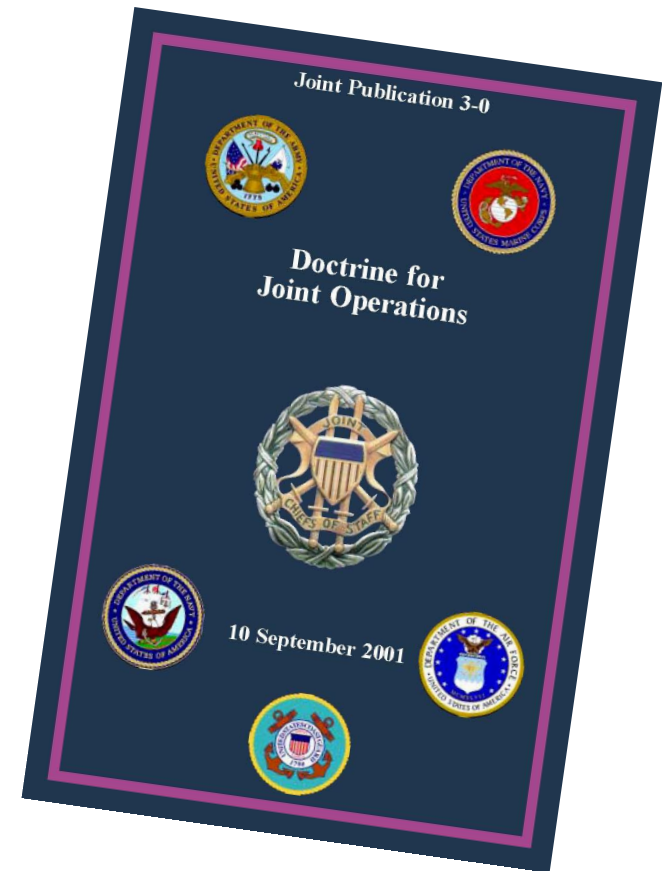
- **AR 20-1, Chapter 8, Role of Inspectors General in Unified Land Operations**
- **ADP 3-0, Operations**
- **ADP 6-0, Mission Command**
- **FM 6-0, Commander and Staff Organization and Operations**
- **Inspector General Reference Guide, Part 3, Inspector General Wartime Role**



References

Wartime and JTF IG

- **Joint Publication 3-0, Joint Operations**
- **Joint Publication 3-33, Joint Task Force Headquarters**
- **DoD Directive 5106.04, Defense Inspectors General**
- **DoD Manual 5106.06, Joint Inspectors General Manual**
- **AR 20-1, Chapter 9**





Wartime and JTF IG

Enabling Learning Objectives (ELO)



Wartime IGs:

- 1. Describe the IG's role and functions during Multi-Domain Operations (MDO).**
- 2. Describe the techniques an IG can use to ensure that all Soldiers have access to IG support during decisive action.**
- 3. Describe how IGs respond to suspected Law of War violations.**



Wartime and JTF IG

Enabling Learning Objectives (ELO)



Joint Task Force IGs:

4. Describe a Joint Task Force and the reasons for creating a Joint Task Force.
5. Describe the immediate Joint Task Force transition considerations for an Army IG office.



IG Role in Multi-Domain Operations



Wartime and JTF IG

- **During operations, IGs perform the same four functions as they do in Garrison:**
 - **Assist, Inspect, Investigate, Teach / Train.**
- **IGs have the same role of extending the eyes, ears, voice, and conscience of the commander.**

**The task and standards don't change –
just the conditions!**

AR 20-1, para 8-1



Deploying IGs

Wartime and JTF IG

Focus on high-payoff issues that impact the unit's ability to:

- Mobilize rapidly
- Deploy
- Conduct operations
- Sustain operations
- Redeploy
- Conduct reconstitution
- Prepare for the next mission





Non-deploying Support IGs

Wartime and JTF IG

Be prepared to provide IG support to:

- **Residual units that did not deploy**
- **Garrison activities**
- **Families of deployed Soldiers**



*Provide
reach-back
assistance to
deployed IGs*



State and USAR IGs



Wartime and JTF IG

- **Be prepared to assist with:**
 - Deployment of National Guard units
 - Non-deploying units
- **Expect increased activity from Family Members**
- **Defense Support of Civil Authorities (DSCA) or Homeland Defense**

When does AR 608-99 apply to the Reserve Components?



Staff Estimates

Wartime and JTF IG

- **IGs must be involved from receipt of the mission to production of the Operations Order (OPORD).**
- **Include anticipated IG actions during each phase of the operation.**





The IG Annex

Wartime and JTF IG

- **There is a doctrinal IG annex for the OPLAN or OPORD in FM 6-0, Commander and Staff Organization and Operations**
- **The IG's plan is Annex U, Inspector General**
 - Annex A Task Organization
 - Annex B Intelligence
 - Annex C Operations
 - Annex D Fires
 - Annex E Protection
 - Annex F Sustainment
 - ***Annex U Inspector General***



Planning IG Coverage and Support to Soldiers



Wartime and JTF IG

- **Determine the method of IG coverage in the theater of operations where units may be widely dispersed.**
 - **Recommend the Army Command / ASCC (or senior ARFOR) commander appoint Acting IGs to cover remote locations.**
 - **Provide IG Assistance on an area basis. The IG must understand the Operational Framework.**
- **Indicate the method of IG coverage in the OPLAN / OPORD.**
- **Establish a schedule to visit all unit locations.**

AR 20-1, paragraphs 2-2 and 8-2



What Are Acting IGs?

Wartime and JTF IG

- Commissioned officers, DA Civilians (Senior NCOs are an exception and require TIG approval)
- Appointed by the Army Command / ASCC (Senior ARFOR) commander **as an additional duty**
- Trained by the Command IG or Deputy IG
- Can only provide simple assistance
- Must forward all IG records to the supervising IG
- Takes the IG oath

AR 20-1, paragraphs 2-2 and 8-2
IG Reference Guide, Part 3, page 3-42



Planning Considerations Where will you find....?

Wartime and JTF IG

- 1. Your higher headquarters' inspector general plan...**
- 2. How you will task organize for attachments and detachments.....**
- 3. How you will support the commander's intent.....**
- 4. Plan for conducting split-based operations.....**
- 5. Plan for deliberate teaching and training.....**
- 6. Plan for the use of Acting IGs.....**
- 7. Plan for reporting Questionable Intelligence Activities**
- 8. Plan for connectivity issues with IGARS.....**



Additional Planning Considerations

Wartime and JTF IG

- **Mission, Enemy, Terrain, Troops, Time, and Civil Considerations (METT-TC).**
- **Use of alternate IG command codes or derivative UICs to track deployed and home-station cases separately (plan how you will manage cases upon redeployment).**
- **Designation of alternate Directing Authority and Command IG for either the deployed or rear detachment if necessary (may require an exception to policy).**

The Impact of Decisive Action

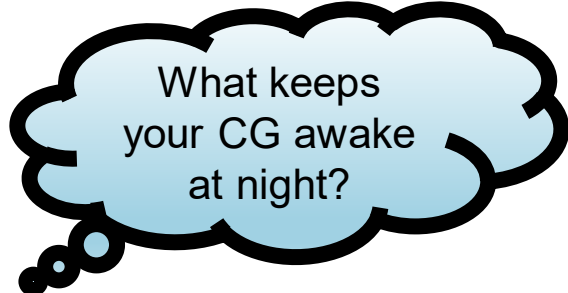




Wartime and JTF IG

IG Functions:

Inspections:

A light blue thought bubble with a black outline and three small circles at the bottom left. It contains the text "What keeps your CG awake at night?".

What keeps
your CG awake
at night?

- **Focus inspections on your CG's highest priorities**
- **Recommend high-payoff issues to CG**
- **Identify issues for resolution**
- **Inspections are the most direct way an IG can influence a unit's mission readiness**

IG Reference Guide, Part 3, page 3-23



Wartime and JTF IG

IG Functions:

Assistance:

- **Both deployed and supporting IGs can expect increases in requests for information and assistance**
- **Assistance cases account for the majority of the deployed IG's workload**
- **Use IG tech channels; stay flexible**
- **Once operations cease, anticipate and plan for an increase in IGARs**



Wartime and JTF IG

IG Functions:

Investigations:

- **Difficulties while deployed:**
 - **Operational requirements may limit your access to the Commander**
 - **Time and distance factors**
 - **Greater reliance upon tech-channel support**
- **Records-release policies for IG records such as ROIs do not change in deployed env't**
- **Potential for **Law of War violation** allegations**

IG Reference Guide, Part 3, pages 3-25 & 3-26*



Reporting Law of War Violations



Wartime and JTF IG

- **DoD Directive 2311.01 describes reporting requirements for Law of War reportable incidents.**
- **Reportable Incidents:** *Any possible, suspected, or alleged violation of the Law of War.*
- **DoD Directive 2311.01 directs that all military or civilian personnel shall report reportable incidents through their chains of command or through other channels (e.g., military police, a judge advocate, or an **Inspector General**).**

AR 20-1, paragraph 8-6*

IG Reference Guide, Part 3, Appendix D*



Reporting Law of War Violations

Wartime and JTF IG

If the IG receives a report of a LOW violation:

- 1. Consult with SJA for LOW interpretations**
- 2. Record the readily available facts surrounding the incident**
- 3. Inform the complainant of your intent to report the violation while striving to protect confidentiality**
- 4. Report the LOW violation to the IG's Commander as soon as possible**
- 5. Inform the next higher IG and TIG (through SAIG-AC) within 2 working days**

AR 20-1, paragraph 8-6.a.-b.*

IG Reference Guide, Part 3, Appendix D*



Wartime and JTF IG

IG Functions:

Teaching & Training:

- **Teaching and training is a fundamental aspect of all other IG activities:**
 - **Teach and train Soldiers on fundamental tasks for mission success**
 - **Help bridge the knowledge gap regarding standards and policies**
- **Seek opportunities to Teach and Train:**
 - **Deployment and Reception Team / Leader Briefs**
 - **New Commander / CSM / 1SG Orientations**
 - **Bulletins and Unit Newsletters**



Useful Tips

Wartime and JTF IG

- **Establish good working relationships with Division Surgeon, Div Psychiatrist, EO, SJA, and Chaplain**
- **Visit unit areas and facilities:**
 - **Living conditions**
 - **Dining facilities and quality of food**
 - **Unit discipline**
 - **Administration**
- **Ask, “How well do I know the other IGs in Theater?”**
- **Never miss an opportunity to talk to Soldiers**
- **Pay attention to indicators; if something does not seem right, follow up**



Summary

Wartime and JTF IG

- 1. Describe the IG's role and functions during Multi-Domain Operations (MDO).**
- 2. Describe the techniques an IG can use to ensure that all Soldiers have access to IG support during decisive actions.**
- 3. Describe how IGs respond to suspected Law of War violations.**



Joint and Expeditionary Mindset

Wartime and JTF IG

- Current **contingency operations** demand the Army be an **expeditionary force** ready to deploy quickly anywhere in the world and fight as part of a **Joint team**.
- Modular Army brigade combat teams will likely be employed as part of Joint Task Forces within Combatant Commands.
- IGs must stand prepared to adapt to a Joint environment on little or no notice.
- Leaders must prepare for a *campaign-quality* Army with a Joint and Expeditionary mindset!





Joint Task Force (JTF)

What is a JTF?



Wartime and JTF IG

- A **joint force** constituted, and so **designated**, by the Secretary of Defense, a Combatant Commander, a Sub-Unified Commander, or an existing JTF.
- **Joint** for U.S. forces means **multiple U.S. military departments** organized to perform a particular operational mission.
- A **Combined Joint Task Force (CJTF)** would include multi-service elements of **two or more nations**.



[DoD Dictionary of Military and Associated Terms](#)



Joint Task Force (JTF)

Why form a JTF?



Wartime and JTF IG

- A **contingency operation** arises that may include a wide variety of military operations.
- The **Combatant Commander (CCDR)** **assigns** the mission for – and activates – a JTF for this **contingency operation** (Planning in a Crisis).
- **The CCDR:**
 - **Appoints the JTF Commander**
 - **Assigns the mission** (normally an operational objective)
- Operations may involve ground, maritime, air, and special operations forces in any combination working **unilaterally**, or in **cooperation** with, other nations.



JP 3-0, Chapter VII
JP 3-33, Chapter 1



Wartime and JTF IG

Echelon of Command

Combatant Commands

- JTFs are **routinely organized to serve under a Combatant Command (CCMD)**.
- **Combatant Commands are unified** (multi-service) commands with a broad, continuing mission, and that have geographic or functional responsibilities.
- **Combatant Commands serve under a single commander** whom the President designates with advice from the Secretary of Defense and the Chairman of the Joint Chiefs of Staff.



Echelon of Command

Combatant Commands

Wartime and JTF IG

11 Combatant Commands currently exist:

- **U.S. Central Command (CENTCOM)**
- **U.S. European Command (EUCOM)**
- **U.S. Northern Command (NORTHCOM)**
- **U.S. Indo-Pacific Command (INDOPACOM)**
- **U.S. Southern Command (SOUTHCOM)**
- **U.S. Africa Command (AFRICOM)**
- **U.S. Space Command (SPACECOM)**
- **U.S. Special Operations Command (SOCOM)**
- **U.S. Strategic Command (STRATCOM)**
- **U.S. Transportation Command (TRANSCOM)**
- **U.S. Cyber Command (CYBERCOM)**



Wartime and JTF IG

JTFs, CCMDs, and the IG



- **Current Joint doctrine addresses the IG in the JTF headquarters from an operational perspective (Joint Publication 3-33).**
- **Joint IG policy is focused on Defense IGs (DoD Directive 5106.04).**
- **Doctrine in the form of Joint IG procedures for Inspections, Assistance, Investigations, and Intelligence Oversight exists in DoD-approved guides and the new manual (DoDM 5106.06).**

**DoD IG is the proponent for the
Joint IG System**



Wartime and JTF IG

General Functions of a Joint IG

- **Inspections**
- **Investigations**
- **Assistance**
- **Teaching and Training**
- **Intelligence oversight**
- **Audits**





DoD Manual 5106.06

Wartime and JTF IG

- **This manual provides specific policy and procedural guidance for all Joint IGs**
- **The manual addresses in detail many policy-related topics not addressed in detail in DoDD 5106.04:**
 - **Responsibilities**
 - **Management and assignment of Joint IGs**
 - **Qualifications for Joint IGs**
 - **Conflicts of interest and integrity**
 - **Joint IG Action Process**
 - **Joint IG Inspections Process**
 - **Joint IG Investigations Process**
 - **Joint IG records protection**

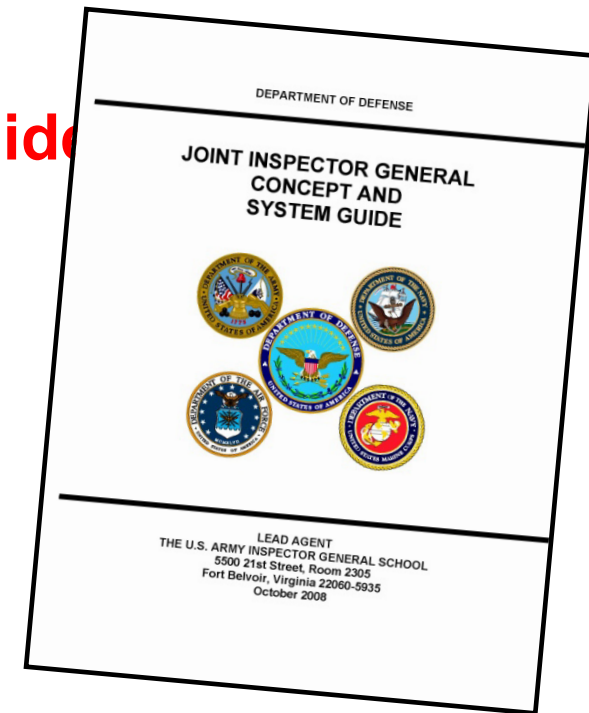


Joint IG Doctrinal Guides

Developed by the Service IGs and DoD IG

Wartime and JTF IG

- **The Joint IG Concept and System Guide**
- **The Joint IG Inspections Guide**
- **The Joint IG Investigations Guide**
- **The Joint IG Assistance Guide**



Joint Publication 3-33, Annex E to Appendix A provides minimal guidance for JTF IGs



The JTF IG

Immediate Transition Considerations



Wartime and JTF IG

- **AR 20-1 does not apply in a Joint environment.**
***** Follow the Joint IG system *****
- Subordinate commands from other services are **not required to have an OIP** in accordance with **AR 1-201**
- **Define command and IG reporting lines and procedures** with the Combatant Command and JTF commanders
- **Establish connectivity** with subordinate command IGs and the Combatant Command IG as soon as possible

Army Regulation 20-1, para 9-3 b

U.S. Army Inspector General School 35



Combatant Command IG

What can you expect?

Wartime and JTF IG

- Normally staffed with a Colonel or Navy Captain (O-6) and **three to seven other IGs**
- Combatant Command IG shops tend to **serve as referral nodes** for passing issues to the respective service IGs for resolution
- The **Joint Staff IG decides** which issue is referred to which service if a question arises



What



Service IG Differences

IG Systems Differ by Service Culture

Wartime and JTF IG

- **Keys to success** as a Joint IG today:
 - Know and understand **current Joint IG policy**
 - Know and understand **current Joint IG doctrinal procedures**
 - Know the **differences** in each Service's IG system
 - Know each Service's **reporting requirements for allegations**
- Navy, Marine, and Air Force IG products are routinely used for **adverse action**
- Most Navy, Marine, and Air Force IG inspections are usually general in nature and compliance-oriented
- **Defense Case Activity Tracking System (D-CATSe)** – coming soon!
- **Note: The Joint IG System does not apply to Joint Bases and Joint Force Headquarters in the U.S.**



Summary

Wartime and JTF IG

ELO 4: Describe a Joint Task Force and the reasons for creating a Joint Task Force.

- A Joint Task Force is a joint force constituted by the Secretary of Defense, a CCDR, a Sub-Unified Commander, or an existing JTF.
- **Contingency operations** drive the creation of Joint Task Forces.

ELO 5: Describe the immediate Joint Task Force transition considerations for an Army IG office.

- **Defining command and IG reporting lines**
- **Establishing connectivity** with subordinate command IGs and the Combatant Command IG



Questions?

Wartime and JTF IG

